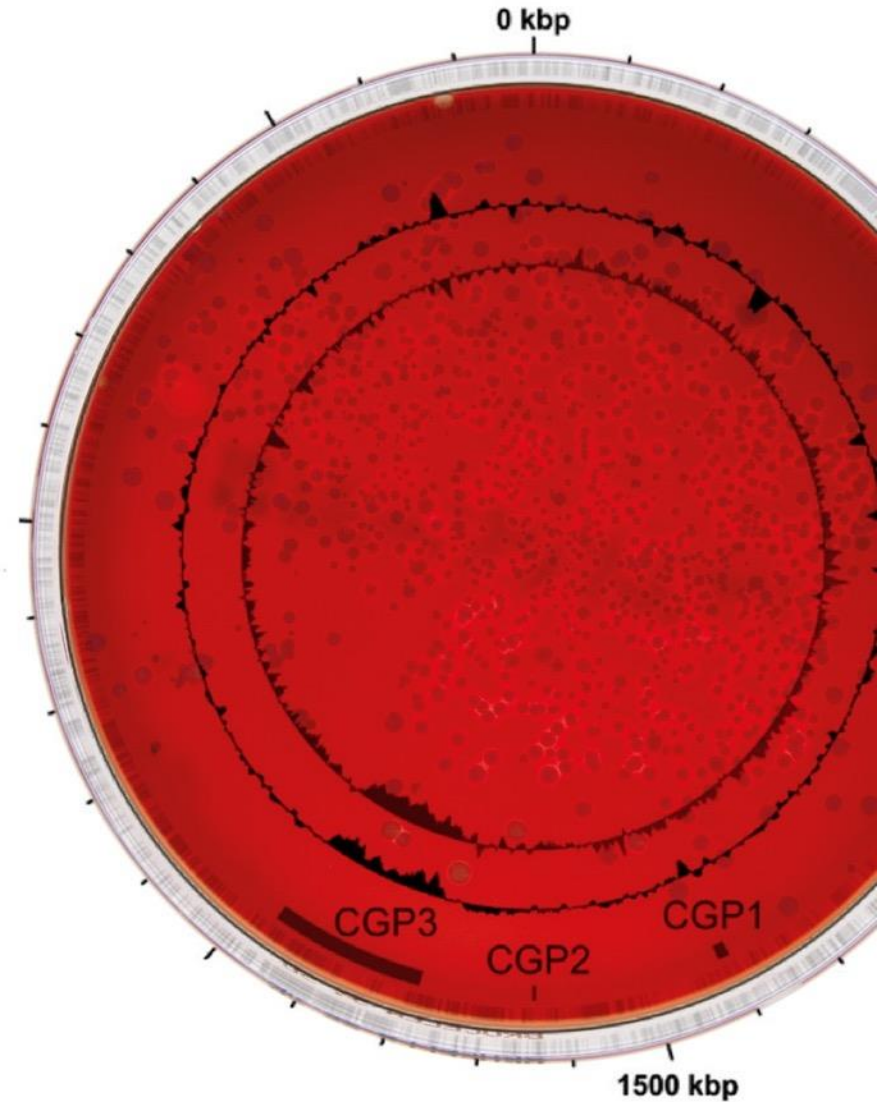


BRAIN Group

Pioneering Bioproducts

Investor Presentation, 9M FY 2019/20

Zwingenberg, August 31st, 2020



Safe Harbor Statement

This document may contain forward-looking statements. These forward-looking statements are subject to risks and uncertainties, as they relate to future events and are based on current assumptions of the Company, which may not occur at all in the future or may not occur as assumed. They do not represent a guarantee for future results or performance of the Company, and the development of economic and legal conditions may materially differ from the information expressed or implied in the forward-looking statements.

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By accepting this presentation you acknowledge that you will be solely responsible for your own assessment of the market and the market position of the Company and that you will conduct your own analysis and be solely responsible for forming your own view of the potential future performance of the Company's business.

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This is Brain

~€39m

'18/'19 Revenues

>27

Years of experience

~300

Employees

>100

Specialty B2B products

>100

Industrial partnerships

2016

Listed, Frankfurt Prime Standard

Creating Breakthrough Bioproducts & Solutions for Nutrition, Health and Environment

Industrial Biotech (white)



Three Product Platforms



Enzymes



Microorganisms



Bioactive
Natural
Compounds

From the Lab to Production

Mission & Vision

“Mission is what an organization is or does. Vision is what an organization desires to become”

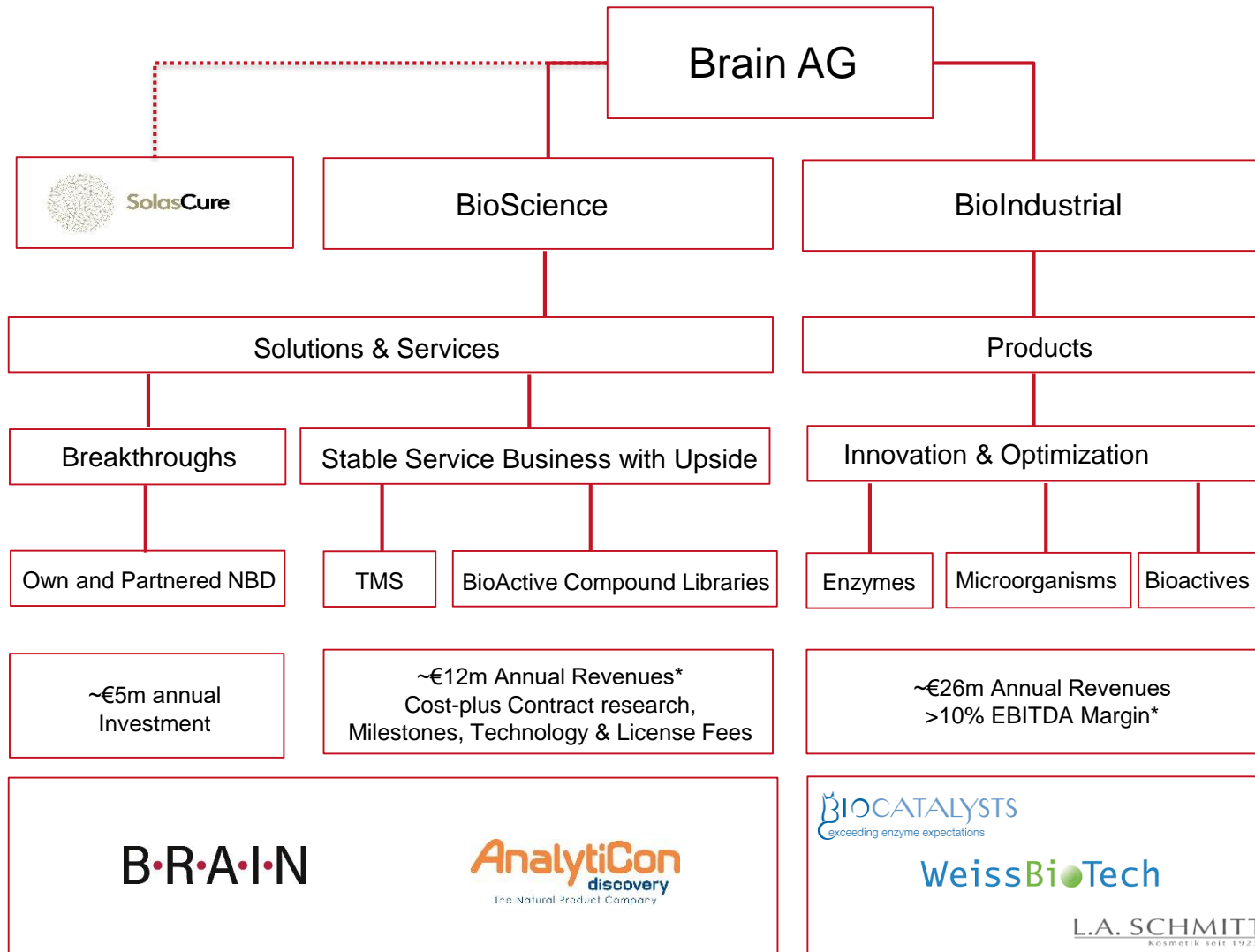
Mission

Creating Breakthrough Bioproducts and Solutions for Nutrition, Health and the Environment

Vision

We will be the **White Biotech Specialists** in finding and exploring high-value niches in our products business and novel solutions in our Science business. We will be much more agile than others and will always look to produce products in-house or with partners

This is Brain



*FY '18/'19

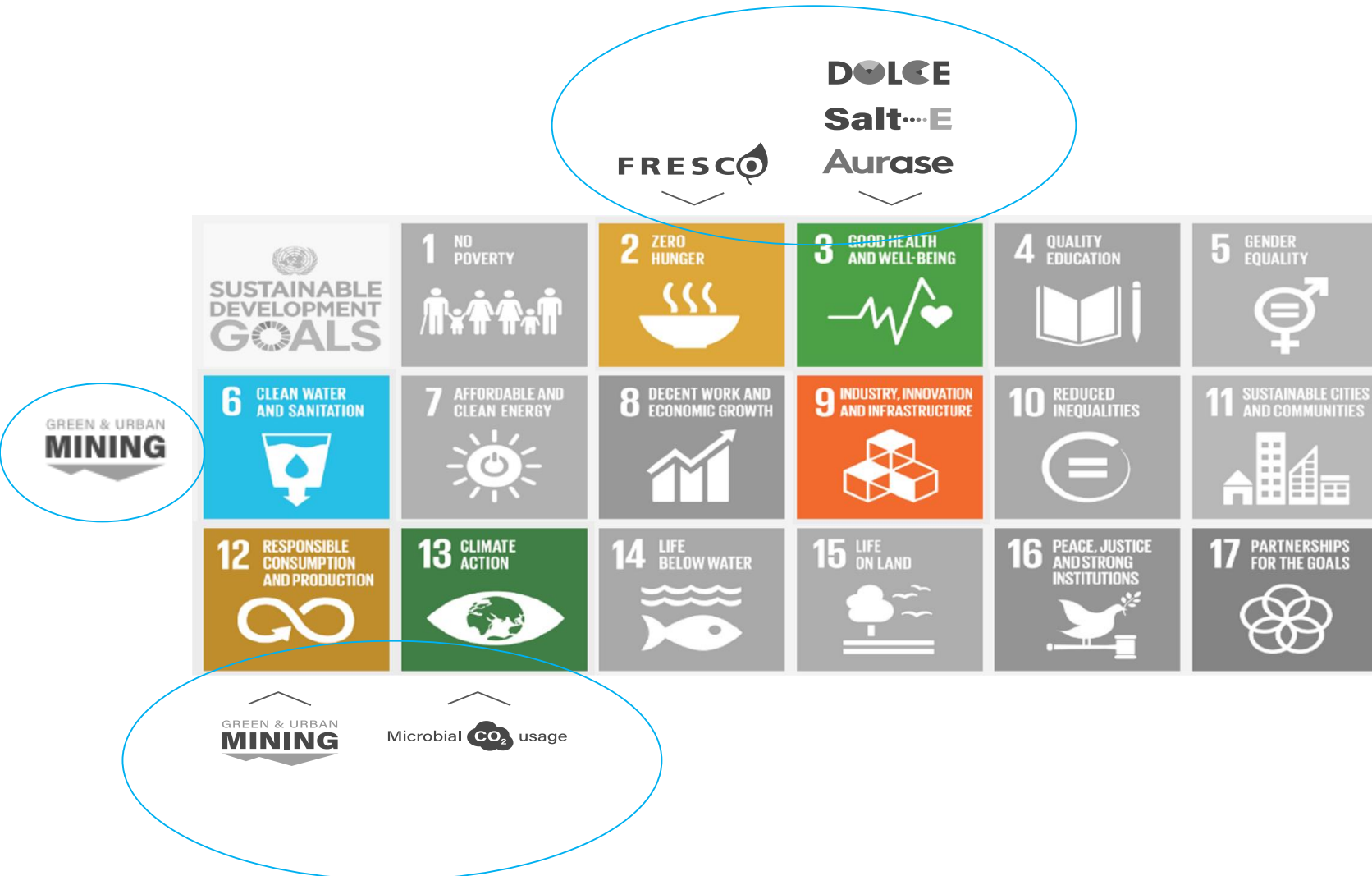
Why Invest in BRAIN

1. Our products address the big societal topics – health, nutrition & the environment
2. Big upsides in breakthrough inventions
3. BRAIN is very well positioned to capture high-growth and high-margin niches in its products businesses
4. Re-shape our BioIndustrial business: move from a purchase for resale model to an own production model, this creates significant value upside
5. Strong target markets: solid CAGR with EBITDA levels ~30% drives healthy sales and margin growth
6. Space for bolt-on acquisition to accelerate growth with the possibility for transformational growth through larger M&A
7. We operate at the heart of the UN Sustainable Development Goals
8. Ability to fund research with partners and from governmental grants to de-risks R&D effort

Multiple triggers for strong revenue and margin growth

BRAIN: At the Heart of UN Sustainable Development Goals

Our products and solutions address at least six goals directly



Our Targets

This FY

- Significant organic growth despite Covid-19
- Improvement of our EBITDA
- Prepare the organization for future growth and profitability
- Strengthen financial flexibility
- Present new strategy and pipeline update to the capital market on Sept. 15th

Mid-Term (4-5 years)

To be Released at the CMD

5 Strategic Initiatives

Creating breakthrough Bioproducts and Solutions for Nutrition, Health and the Environment.

5 Continuous Corp. Culture Development

- Can do and high ethics culture
- Talent management
- Innovation is our passion
- Teamwork is our basis

4 Accretive M&A

- Successful track record of integrating acquired entities
- Further build with bolt-on acquisitions
- Transformational M&A in adjacencies

3 Continuous Productivity Improvements

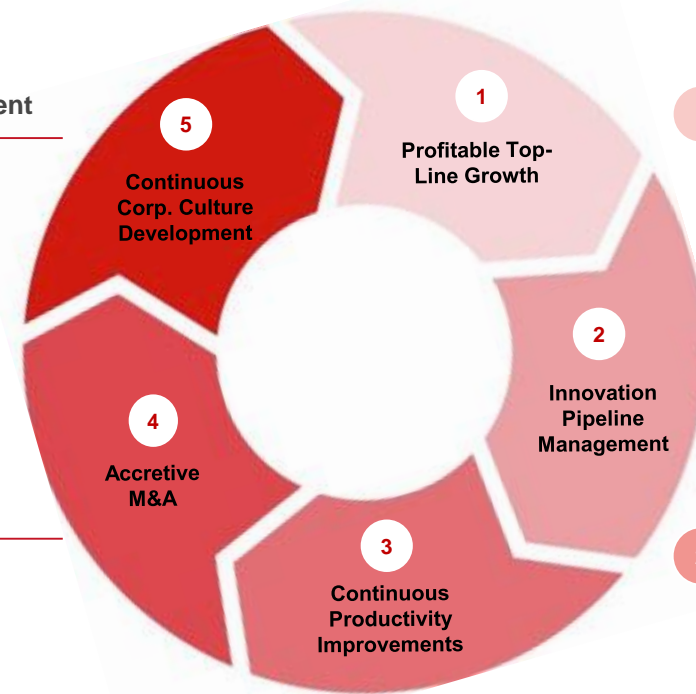
- Strain development
- Focus on working capital efficiencies, cost improvements and free cash flow
- Group revenue synergies
- Explore Bio-Informatics

1 Profitable Top Line Growth

- Excel in specialty niches with high margins
- Selectively grow outside of Europe
- Always look for ways to produce ourselves

2 Innovation Pipeline Management

- Balanced portfolio across markets and technologies
- Breakthrough solutions for big challenges for accelerated growth
- Key customer and application focus



New Business Development (NBD*)

Project Selection Criteria

1. Risk-sharing partner
2. Commercial success chance
3. Technical success chance
4. Cost to Break-even-point
5. Time to Break-even-point
6. Strategic fit
7. NPV



Agile Pipeline & Project Management

1. Divide project into distinct phases
2. Define critical milestones
3. Project manager appointed
4. Regular update meetings (board, head R&D, head business development)
5. Clear decisions to proceed or not

Agile pipeline & project management with a clear path to commercialization

*previously NPD

Focused New Business Pipeline

To be Released at the CMD

Financial Highlights at a Glance

	9M	9M	Growth	Organic Growth	Q3	Q3	Growth	Organic Growth	Comment
(in € thousand)	2019/20	2018/19			2019/20	2018/19			
Revenues	29,554	27,934	5.8%	12.2%	9,625	9,415	2.2%	8.4%	
BioScience	10,476	7,620	37.5%	37.5%	3,642	2,440	49.3%	49.3%	9M Milestones €581K (PY:€792K)
BioIndustrial	19,127	20,321	-5.9%	2.1%	6,025	6,977	-13.6%	-6.5%	
Total operating performance (1)	30,310	29,705	2.0%	8.1%	10,121	9,889	2.3%	9.3%	
Adjusted EBITDA (2)	-553	-2,071	73.3%	71.9%	161	-398	140.5%	147.0%	€354K share-based comp
EBITDA	-907	-2,263	59.9%	58.0%	-38	-507	92.5%	91.5%	
EBIT	-3,511	-6,205	43.4%	42.3%	-902	-3,000	69.9%	69.3%	
Net Result	-6,108	-7,968	23.3%	21.9%	-1,555	-3,905	60.2%	59.5%	
Operating Cash Flow	-5,734	-4,893	-17.2%	-16.8%	-1,593	-2,012	20.9%	19.3%	
	30.06.2020	30.09.2019							

Cash	18,787	15,160	23.9%	22.9%
Number of Employees	275	283	-2.8%	1.5%
Material Expense Ratio	40.4%	42.3%	- 1.9% Pt.	- 2.2% Pt.
Adj. Personnel Expense Ratio	44.4%	43.6%	0.8% Pt.	0.5% Pt.

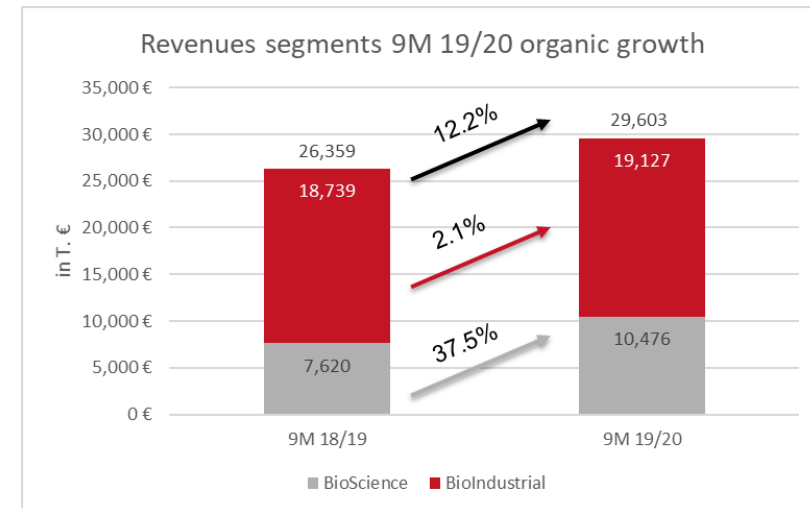
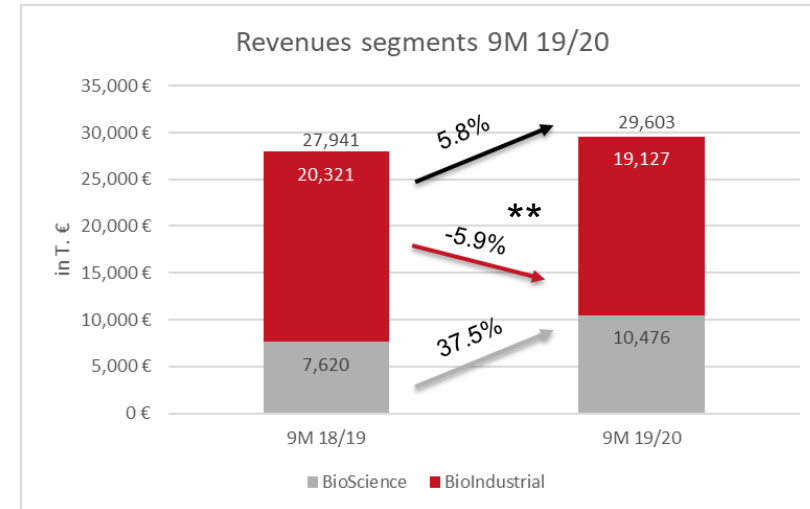
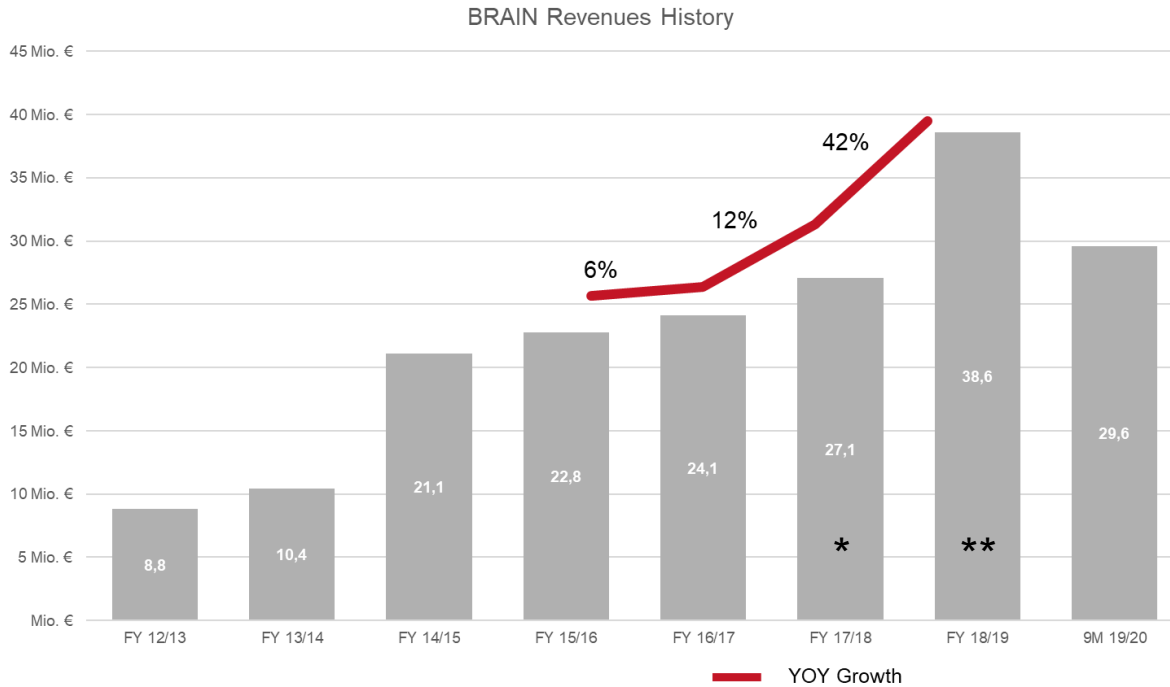
Major Events Q3:

- Group: so far no major negative Covid-19 effects materialized
- Very dynamic BioScience business
- BioIndustrial 9M EBITDA margin rising to 13.3% (PY:11.5%), despite low organic sales growth
- Significantly reduced net loss
- Successful cash capital increase, approximately: 1.8mio shares and proceeds of EUR15mio
- Minority buy-out of WeissBioTech generates potential to accelerate synergies (signed June 30th, closing July 1st 2020)
- Manfred Bender, CFO, will leave BRAIN end of September
- Lukas Linnig new CFO from October 1st

(1) Revenues + change in inventories + other income + R&D grants

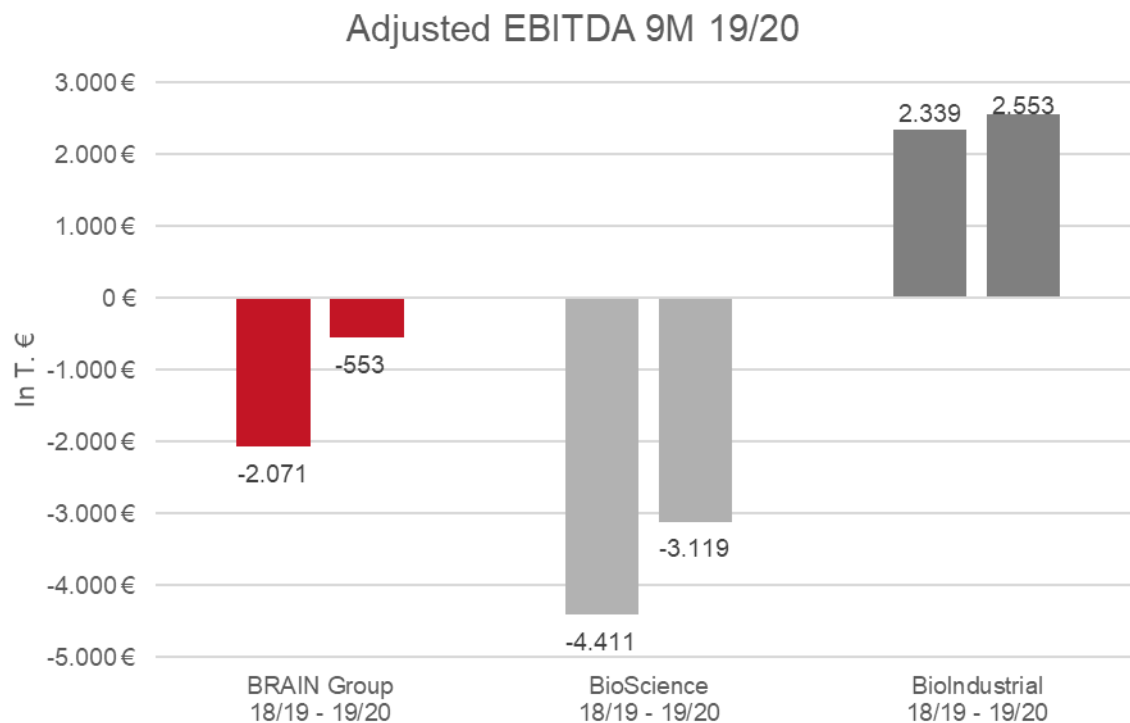
(2) The reconciliation from adjusted to unadjusted EBITDA can be found on slide 41

Growth Trajectory, Revenues



*purchase BioCatalysts Ltd. **divesture Monteil Cosmetics

Group/Divisional Adjusted EBITDA



- Group adj. EBITDA improved by 73.3%; especially the segment BioScience strongly contributed to an improved EBITDA
- The BioIndustrial segment improved its adj. EBITDA Margin to 13.3% (11.5%) despite low organic sales growth
- The overall BRAIN group grew organically by 12.2% YoY
- Revenues in the segment BioIndustrial were negatively affected due to delays in the commissioning of new production facilities. Organic growth amounted to 2.1%

Cash & Cash Flow

(in € thousand)	9M 2019/20	9M 2018/19	Growth Q3 2019/20	Q3 2018/19	Growth	Comment	
Gross Cash Flow	-4,610	-4,897	5.9%	-1,145	-1,455	21.3%	
Operating Cash Flow	-5,734	-4,893	-17.2%	-1,593	-2,012	20.9%	Strong working capital reduction PY
Investing Cash Flow	-4,548	-4,521	-0.6%	-76	-1,639	95.3%	
Financing Cash Flow	13,914	-749	1958.5%	14,091	611	2205.6%	~14.6mln net proceeds CI
Net change in Cash & Cash Equivalents	3,632	-10,163	135.7%	12,422	-3,041	508.5%	
	30.06.2020	30.09.2019					
Cash	18,787	15,160	23.9%				
Equity	25,909	17,091	51.6%				

Covid-19 Situation

Secure:

- Health aspects
- Supply chain
- Operating business
- Future pipeline

Targets:

- Safety of employees
- Business continuity
- Minimize disruptions
- Fulfill customer contracts

Measures:

- Covid-19 task force
- Hygiene concept
- Personal safety supplies
- Physical distancing
- Home office
- Strict travel restrictions
- Flex work
- Digitalize workflow

Disruptions: Solascore is facing delays in clinical trials as the relevant test centers have been closed for non Covid-19 patients. Lower sales volumes of enzyme products to ethanol and wine producers.

Summary:

BRAIN Group: so far no major negative Covid-19 effects materialized.

Travel restrictions and physical distancing make it more challenging to visit customers for new projects.





Our business development team is working here with creative solutions and trying its best to keep effects on the commercial project pipeline as low as possible.

Outlook & Current Management Focus

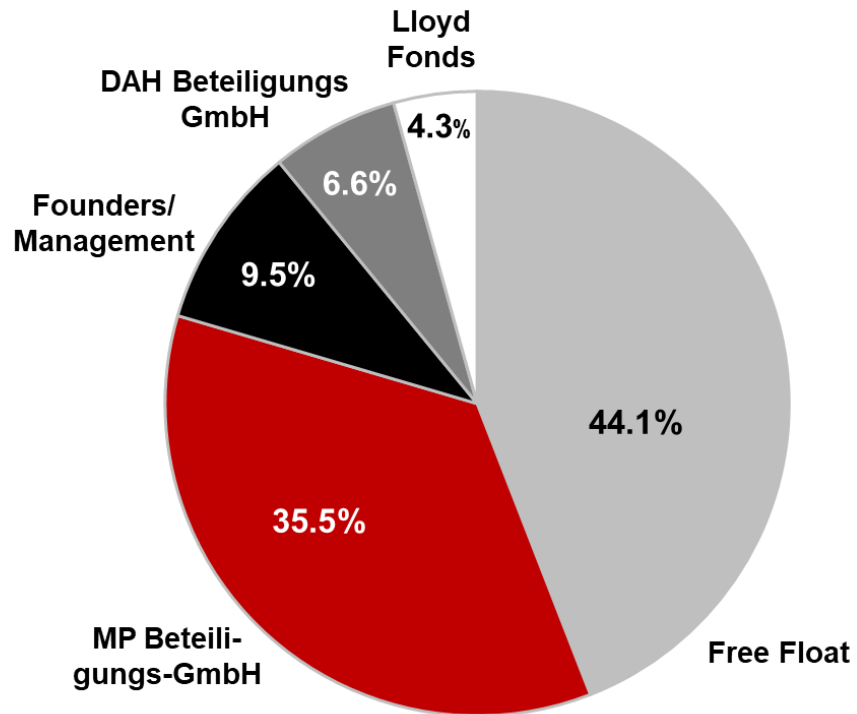
Outlook FY 19/20, Confirmed

- Significant organic growth despite Covid-19
- Improvement of our EBITDA
- Some negative Covid-19 effects on SolasCure
- Enzyme volumes to bio-ethanol & wine producers negatively affected
- Q4 EBITDA will not match the very positive Q2/Q3 trend (board alignment, other operational effects)

Current Management Focus

- Prepare organization for future growth and profitability 
- Introduce new organizational structure 
 - Focus Business Development (Sales) 
- Business prioritization in the new business development pipeline 
- Build M&A pipeline
- Execute bolt-on value enhancing M&A transactions
- Enzyme host organism optimization & development
- Introduce group benchmarking and best-practice transfer
- Centralizing of corporate functions over the mid-term

Our Share Ownership*



- Current number of shares: 19,861,360
- Free float of ~45%
- Strong long-term investor base
- ~8,000 shareholders
- WKN 520394 / ISIN DE0005203947
- Symbol BNN
- Prime Standard; Frankfurt/M

*End of June, 2020



Brain in the Media*

TV

- Tagesthemen (ARD), June 5th 2020, Minute 23:22: “From Ash to Gold”, Green Mining from Waste Streams
- [w] wie wissen (ARD), May 2nd 2020, Sugar Replacement, “The Better Stevia”, Brain Tongue Cells Technology
- [w] wie wissen (ARD), April 25th 2020 Minute 18:00, Gold Green Mining from electronic waste, BioXtractor

On our Webpage /Publications

- Analysis of Calcium Signaling in Live Human Tongue Cell 3D-Cultures upon Tastant Perfusion
- Biotechnological upcycling of plastic waste and other non-conventional feedstocks in a circular economy
- An Ustilago maydis chassis for itaconic acid production without by-products
- Towards Novel Bioactive Antiperspirants for Cosmetic Applications
- Marker-free genome editing in Ustilago trichophora with the CRISPR-Cas9 technology
- BRAIN BioXtractor: Biobased Metal Extraction for the Circular Economy
- In vitro skin three-dimensional models and their applications

Please visit also our Blog “News & Views”

- <https://www.brain-biotech.com/news>

*Please contact us, we are happy to provide the media links

Financial Calendar



CAPITAL MARKETS DAY
Analysts/Institutional Investors
Technology Campus, Zwingenberg
September 15th, 2020



ANNUAL REPORT
Publication of the annual report as of September 30th, 2020 (12M)
January 14th, 2021



QUARTERLY STATEMENT
Publication of the quarterly statement as of December 12th, 2020 (3M)
February 26th, 2021



ANNUAL GENERAL MEETING
Annual General Meeting (FY 2019/20)
March 10th, 2021

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To be Released at the CMD

Thank you for your attention.

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